

## Peak Load Pricing

How should capacity be priced?

- Pipelines
- Airlines
- Telephone networks
- Construction
- Electricity
- Highways
- Internet

Pioneered by Marcel Boiteaux

$$\pi = p_1 q_1 + p_2 q_2 - \beta \max \{q_1, q_2\} - mc(q_1 + q_2).$$

Social welfare is

$$W = \int_0^{q_1} p_1(x) dx + \int_0^{q_2} p_2(x) dx - \beta \max \{q_1, q_2\} - mc(q_1 + q_2).$$

The Ramsey problem is to maximize  $W$  subject to a profit condition. As always, write the lagrangian  $L = W + \lambda \pi$ .

$$0 = \frac{\partial L}{\partial q_1} = p_1(q_1) - \beta 1_{q_1 \geq q_2} - mc + \lambda (p_1(q_1) + q_1 p_1'(q_1) - \beta 1_{q_1 \geq q_2} - mc)$$

Or,

$$\frac{p_1(q_1) - \beta 1_{q_1 \geq q_2} - mc}{p_1} = \frac{\lambda}{\lambda + 1} \frac{1}{\epsilon_1}$$

where  $1_{q_1 \geq q_2}$  is the characteristic function of the event  $q_1 \geq q_2$ .

Similarly,

$$\frac{p_2(q_2) - \beta 1_{q_1 \leq q_2} - mc}{p_2} = \frac{\lambda}{\lambda + 1} \frac{1}{\varepsilon_2}$$

Note as before that  $\lambda \rightarrow \infty$  yields the monopoly solution.

There are two potential types of solution.

Let the demand for good 1 exceed the demand for good 2.

Then either  $q_1 > q_2$ , or the two are equal.

Case 1:  $q_1 > q_2$ .

$$\frac{p_1(q_1) - \beta - mc}{p_1} = \frac{\lambda}{\lambda + 1} \frac{1}{\varepsilon_1} \text{ and } \frac{p_2(q_2) - mc}{p_2} = \frac{\lambda}{\lambda + 1} \frac{1}{\varepsilon_2}.$$

In case 1, with all of the capacity charge allocated to good 1, quantity for good 1 still exceeds quantity for good 2.

Thus, the peak period for good 1 is an extreme peak.

Case 2:  $q_1=q_2$ .

The first order conditions become inequalities, of the form

$$0 \leq p_1(q_q) - mc + \lambda(p_1(q_q) + q_1 p_1'(q_1) - mc) \leq (1 + \lambda)\beta.$$

$$0 \leq \frac{p_1(q_1) - mc}{p_1} - \frac{\lambda}{\lambda + 1} \frac{1}{\varepsilon_1} \leq \beta \text{ and } 0 \leq \frac{p_2(q_2) - mc}{p_2} - \frac{\lambda}{\lambda + 1} \frac{1}{\varepsilon_2} \leq \beta.$$

These must solve at  $q_1 = q_2 = q$ . The profit equation can be written

$$p_1(q) - mc + p_2(q) - mc = \beta$$

This equation shows that the capacity charge is shared across the two markets proportional to the inverse demand.

Not shared according to elasticities!

## Priority Pricing

Consider a case of a continuum of consumers, each of whom desires one unit.

Rank the consumers by their valuations for the good, so that the  $q^{\text{th}}$  consumer has a value  $p(q)$  for the good, and  $p$  is downward sloping.

The quantity available is a random variable with distribution  $F$ .

Priority pricing is a charge schedule  $c$  which provides a unit to a customer paying  $c(q)$  whenever realized supply is  $q$  or greater.

A customer of type  $q$  should choose to pay  $c(q)$  for the  $q^{\text{th}}$  spot in the priority list. This leads to the incentive constraint:

$$u(q) = (p(q) - c(q))(1 - F(q)) \geq (p(q) - c(\hat{q}))(1 - F(\hat{q})).$$

The envelope theorem gives

$$u'(q) = p'(q)(1 - F(q)).$$

It is a straightforward exercise to demonstrate that the first order condition is sufficient; see handout #2.

Let  $F(H)=1$ , so that  $u(H)=0$ . Then

$$\begin{aligned} (p(q) - c(q))(1 - F(q)) &= u(q) = - \int_q^H u'(s) ds = - \int_q^H p'(s)(1 - F(s)) ds \\ &= p(q)(1 - F(q)) - \int_q^H p(s) f(s) ds \end{aligned}$$

Thus,

$$c(q) = \int_q^H p(s) \frac{f(s)}{1 - F(q)} ds = E[\text{spot price} \mid p(s) \geq p(q)].$$

Revenues to the firm from the priority pricing are

$$R = \int_0^H c(q)(1 - F(q)) dq = \int_0^H \int_q^H p(s) f(s) ds dq = \int_0^H qp(q) f(q) dq.$$

This is the revenue associated with a competitive supply;

A monopolist might have an incentive to withhold capacity to boost prices.

How does a monopolist do so? Withholding of capacity has the property of changing the distribution of available supply, in a first order stochastic dominant manner. In particular, the monopolist can offer any distribution of capacity  $G$ , provided  $G \geq F$ . What is the monopolist's solution? Rewrite  $R$  to obtain

$$R = \int_0^H qp(q)g(q)dq = \int_0^H MR(q)(1 - G(q))dq.$$

Provided marginal revenue  $MR$  is single-peaked,

$$G = \begin{cases} F & \text{if } MR \geq 0 \\ 1 & \text{if } MR < 0 \end{cases}.$$

That is, the monopolist cuts off the capacity at the monopoly supply.



## Matching Problems

Consider first the linear demand case with a uniform distribution of outages. Perfect matching gets a payoff

$$\int_0^1 p(q)(1-q)dq = \int_0^1 (1-q)^2 dq = \frac{1}{3}.$$

No matching – that is a random assignment – produces an expected value of  $\frac{1}{4}$ , a fact that is evident from

$$\int_0^1 p(q)dq \int_0^1 (1-q)dq = \left( \int_0^1 (1-q)dq \right)^2 = \frac{1}{4}.$$

Now consider two groups of equal size.

The high value group has an average value of  $\frac{3}{4}$ , and is served with probability

$$\int_0^{1/2} 2q dq + \int_{1/2}^1 1 dq = \frac{3}{4}.$$

The low value group has average value  $\frac{1}{4}$  and is served with probability  $\frac{1}{4}$ .

Thus, the expected value from two categories is

$$\frac{1}{2} \left( \frac{9}{16} + \frac{1}{16} \right) = \frac{5}{16}.$$

Note that  $\frac{5}{16}$  is 75% of the way from  $\frac{1}{4}$  to  $\frac{1}{3}$ ! That is, a single group captures 75% of net value of a continuum of types!

I show elsewhere that, provided a common hazard rate assumption is satisfied, two groups of equal size generally captures 50% or more of the possible gains over no priority pricing.

Wilson shows that the losses from finite classes are on the order of  $\frac{1}{n^2}$ .